

# Bossi independence call may Di Pietro plans speed constitutional reform 



## European alliance set to wield shat


#### Abstract

| Britain. a diehard defender of transatlantic defence ties, will be cast tomorrow in a new role, as host of a 27 -nation conference on boosting Europe's capacity to assemble military missions withont US participa- tion Th <br> the $d$ problem will move from the drawing board to real life the west Europeans somehow have to fill the gap that will arise in December wben tbe assignment. But in public at |
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pariament on specific issues.
commentators
from both


 Padania and the formation of
a Padania govermment with 10
miniteros. He tallo said League
snpporters had the right to snpporters had the right to
resist those nationall laws
wich went against the inter which went agains
exts of the north
His comments

 oscar Luigi Mcaltar seside tral
 unity. Which is a friminal
offencea althoogh legal axpert


Mr Antonio Di Ptetro, the
Cormer ani-coirruptlon magis-
Oate, plans to jom a
future
 copon scandals.
tion only bec
He sne his political ambertion
shortly before the April 2



EUROPEAN NEWS DIGEST
Norwegian oil industry hit
A stike by ofichore workers that has severaly yut Norwar's
 affecting Norway' athre big petroleam proups, statoil. Norst incluand seei Peroieum as wel asitireen proail

 Norvegian Oil ndustry Assoizian

## Bernabè renominated for Eni

The Italian treasury has renominated Mr Franco Berrabed.
chief execeutive of Eni, to the board of the statecontroled oil chief executive of Eni to the boord of the state-controlled oil
gas and chemicals rive and proposed Mr Guglielmo Moscatio
as chairman of the company. as chairman of the company
Mr Lamberto Dini, outcoin
 Eni. which was partially privatised last year, until after the
April 21 elections. in which the centre-left won a slim mariiamentary majority. Mi Bernabe has pushed through a drastic restructuring Mr Bernabe has pushed through a drastic restructuring at
Rni and there was wide specuation that a righturng
goverment would have sidelined him to use the company for govermment would have sidelined him to use teis
political pataronage in the ourth Mr Moscato is the current chasman of Agip. Eni's

Bremer Vulkan investigation German's's federal crime agency. the BKA is invertigating
managers from the bankrupt Bremer Vulkan shipbulding company over allegations of fraud, it was consinmed yesterda
Accorving to a report in the magazine Der Spiegel today Acconding to a report in the raxagaine Der Spiegel today, Thesten and eastern Germany. DMB50m issbram of subsidies intended for the east German yards but
Bremer V
Bremer Bremer Voukan's manamal crisis.
Bremper Vulka declared banktruty lask week after it failed
to reach an agreement with its creditors, trom whom it sought to reach an agreement with its creditors, trom whom it sough
protection in Febrick Stüdemarm, Bertin

## Tietmeyer hint on rates

Mr Fans Tietmeyer, Bundesbank president, hinted at the ates. He said the Bundestorank's srecent rate cuts had eexpanded the possihilitities for further interest rate moves in
our securities business". But rate changes would be dependen on the development of the money supply, be added

 ee added that the stabiility of a common
 Boost to sales of modems The erowing popularity of electronic mail, the Internet and
consumer online services such as America On Line and Compuserve in Europe helped boost the se sanes of modems -
evices that enable computers to communicate over ordinary
 However, tumbing modem prices meant that the value of
rodem shipments grew by a relatively modest 39 per cent to
${ }^{31.41 \mathrm{bn}}$ European market is dominated by US suppliers.


Austerity measures for Belgium


 sources of revenue" but not a rise in taxes.
Belegian medias asaid the cabnet also
the option of inted to give itsel the option of introducing further deficit-ctuting moves,
tentatively planed for 1997 , as early as his Angust he
goverment would vort the next few days draft a framew law that woold make possibie the exerclsed if, as independent $e$ cononomists thidely fear, the $\begin{aligned} & \text { annual rate of growth in GDP falls below the eoverment's } \\ & \text { projection of } 1.5 \text { per cent. } \\ & \text { Bruce Clark. Brussels }\end{aligned}$ Baltic nations hold summit A meting of Batic Sea nation leaders at the weekend pledged uickly a parpopean Union and urged the EU to conclude and cooperation aereement with The weekend summit in VIspy. on the Swedish island of Gotland, brought together the heads of government of 10
Baltic region countries for the first time since the collapse the Soviemphasis was on building economic and poilitical
relationships within the region The emphasis was on building economic and political
relationships
vithinin the reqion previously
dvisions, althougn lit avoidit the divisions, although It it avoided the issue of strong Russion
opposition to the desire of Poland, Estonia. Luthia and
Hithuania to ioin Nato Cavery

Lithuania to join Nato.


## EU's farm ministers split over free trade



## Virgin's interest boosts

 'super jumbo' prospects
 diswidu im ima
 Haile mimistries of foreign
FTAT it is is not foreogn of an ance FTA it is not foreign office
officials $\begin{aligned} & \text { Hho } \\ & \text { rural } \\ & \text { hare to } \\ & \text { go } \\ & \text { into } \\ & \text { int }\end{aligned}$ policies.- $\begin{gathered}\text { Others } \\ \text { Olso believe the }\end{gathered}$ Onhers also believe the
Comuision has been at fauth
oointing out that most of the oointing out that most of the
Eris FTA accords have ben
initiated ber individua
commision brs initiated by individua
coumissioners. "While theis
political motives might be
Luucable, the economic impact is
is often ite the economic impared." a tract
official said. Saftiail said
Observer, Page
to


## CD piracy becomes bigger business in China

| The prohlem of compact disc piracy in China is getting glohal copyright pact was slgned aimed at curhing the ahuses, according to figures poblished at the weekend hy the international recording industry body. <br> The report from the Brus | selsbased International Fed ation of the Phonograph industry, which has thr offices ln China, says th in 1995 rose 1.5 percenta points to 88 per cent total estimated oatput of 40 units. <br> Wlth China's domestic market at only 5 m units. mn of the production is exporte | The federation says that Chinese piracy of CDs and casabout $\$ 170 \mathrm{~m}$ in lost revenues last year. <br> Cbina is now estimated to account for 40 per cent of global sales of pirate CDs, with continuing to grow rapidly in such areas as Russia, eastern Europe and South America. | The recording industry's warning comes less than a week after the US put china at the top of a list of comaries property. In its annual review of trade practices. the US warned that trade sanctions against at any time ${ }^{*}$. <br> The recording industry is particularly concerned that | duction capacity to least 150 m a year, from only 5 tm in 1994 . have failed to tackle the struc. tures supporting piracy or to of enforcement agencles. In addition to this over haul and nexs training schemes for enforcement officials. | - Tuction of CDs lagainst procarry an mternational identif. cation code; <br> - An end to restrictions on joint ventures with foreign - Never laws allowios - Nevr laws allowing foreign orzed production subsidiaries in China. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NEWSE INTERNATIONAL |  |  |  |  |  |
| S Africa violence puts poll in doubt <br> By Mark Asturst in Johannesburg | Zeroual to stage political talks and hold referendum on constitutional chang |  |  |  |  |
|  |  |  |  |  |  |
|  | By foula Khataf in London | tation with political leaders on the poll after outlining his pro- | have at times held secret talks with jailed leaders of the FIS, | the prestdential elections. The | Fhextay |
|  | Algerla plans to hold Legislative elections early nex year, President Llamine Zer | posals to political parties. <br> A first round of discussions was held last month with the | maintain the FLS can no longer speak with one volce and is |  |  |
|  | oual said yesterday. <br> In his first press conference since his landslide victory in | aim of extricating Algeria from four years of struggle between | therefore not a viahle interioc- | islative elections. <br> The president also said the government had made signi5. |  |
| The South African cahinet meets today to decide whether local elections in KwaZuluafter violence flared in Durban city centre over the weekend Three policemen and at least |  | government forces and Islamic militants. The talks have been | seeking legal changes to pre |  |  |
|  | president also said a national | militants. The talks have been |  |  |  |
|  |  |  | year's lecetions. Such amend- |  |  |
|  |  |  | ments would erase the memory of the 1991 legislative poll won |  |  |
|  |  |  | hy the FIS and then cancelled hy the goverameot, provoking |  |  |
| Three policemen and at least 20 civilians were wounded as running gun hattles erupted during a march hy 6,000 hostel Inkatha Freedom party. | an |  |  |  |  |
|  |  |  | by the govermmeot, provoking the current violence. |  |  |
|  | leaders and figures from Alger- |  | first rourd of tallss although they had joined the FIS last year in calling for a boycott of |  |  |
| Inkatha Freedom party. |  |  |  |  |  |
| Frank Mdlalose, a prominent he wonld hold further consul- Although presidential aides year in calling for a boycott of |  |  |  |  |  |
| ment by Inkatha <br> The march was in protest at | Tsrae1-D |  |  |  |  |
| can National Congres carrying of traditional | final, tortuous phas |  |  |  |  |
| ce | in Taba | issues, inciuding final borders, bours and to deliver security. statehood, the future of Jerusa- Both sides have recently |  | By Leslie Crawfordin Mexdco City | reinforcements to its border patrol, rather than more immigruts heading north. |
|  |  |  |  |  |  |  |
|  |  | dred of thousands of Palestinian refugees and what to do | the talks hy takioss imperertant |  | ${ }^{\text {grauts he cading north. }}$ |
|  |  |  | steps to reassure sceptics on |  | neighbours, so we must search for a common approsch to the migration phenomenon." says |
| cant |  |  |  | Angel Gurria, loday hegin |  |
|  |  |  | ast month the PLO deleted clauses in its | their anoual consultations with hilateral relations at a | migration phenomenon." says |
|  |  |  | national charter calling for the destruction of the slate of |  | secretary for hilateral relations at the Foreign Ministry. "While |
|  | Althought the opening of the |  | Israel. In return Mr Peres | They will lead high-level | at the Foreign Ministry. "While |
|  |  | standing Israeli Palestimian |  |  |  |
|  |  | the heart of Middle East tensions for almost a century. | tional opposilion to a Palestinian state in its electoral mani- | redecting the countries grow- |  |
|  |  |  | festo. <br> Severe prohlems remain. |  | was study ${ }^{\text {ang }}$ lie guest-worker programmes implemented in |
|  |  |  | Israel has yet to honour its promise to withdraw from the | As well as immigration and | Europe for possihle applicatton within Nafta. But he acknowl- |
| tolerance in the pry |  |  |  |  |  |
| 兂 |  |  | Gashpoint of Amat Jewist ton |  |  |
|  |  |  |  |  | ade |
|  |  |  |  |  |  |
|  | Since then, Lsrael has with- | bo | the Islamist Hamas movement |  | has also been stung by accusa- |
| ${ }_{\text {thini }}$ Mr Jacob Zumm, ANC leader |  | the May 5 deadline for berin- |  | A clampdown on Illegal bor- | ns that it is not doing |
| 硅 |  |  | more. Lsrael's cootinuing pol- | dema showing police officers |  |
| ment |  | of both Mr Arafat and Israe | trol of its horcers with the Palestinian territories have | beating two Mexicans in Calf. |  |
|  | and the faustmans have | Peres. |  | ornia, have stirred Mexican resentment agalnst the US. <br> The US Immigration and | banking system. <br> The Mexican parliament has |
| cert | th |  |  |  | a oew law which makes |
|  |  |  |  | Naturalisation Service points | offence. Banks and foreign |
|  |  |  | Palestiniass. | to a deterotions of iliegal aliens, to | required to report suspicious |
|  | ments intended to build couf mence | sti | However. support for continuing the search for peace | 138m last year, as prool that Mexico'a economic crisis is | transactions to Mexico's bamk- |
|  |  |  |  | Mexicoa economic crisis is prodncing an exadus of johseekers that must be stopped. |  |
|  | embarked on the long and did |  | ing consistently that ahout two-thirds of both Israelis and |  |  |
| Inkatha has boycotted |  | cal way to resolve lsrael's conflicts with its Arah neigh- |  | But Mexican immigration | money laundering experts. to deal with the expected deluge of financlal data. |
|  | senslitive and cmntentious |  | Palestinians prant their leaders to complete the process. | detentions is the result of US |  |

WORLD TRADE NEWS DIGEST
Investment in Vietnam drops
Foreign investment approvals in Vietnam in the first quarte
of this year of mis yeriod have yar agge, the semiotfficial weeksly Vietramam. The newspaper said 877 repjectst worth $\$ 1.2 \mathrm{bn}$ were license
against tast year's 134 projects worth $\$ 2.6$ An Athought against last year's 134 project's worth 52 bkn Although,
approvals in the pertod laprovals in tue perrion were 17 per the year-an- year drop mas.
last quarter of 1955 a analysts said
none one of the first statisticical aigens of a cooling in foreign inter
in Vietnam The fall is also a refiection of a slowdown in in Viettamm The fall is also a refection of a slowdown im .
investment approvals in the months leading up to a landimaxi


Thais plan Philippine oil venture
 Autherity of Thailand (PTT) will spend 73 per cent of the investment on a wholly owned retail oil business which aims
to have 140 petrol stations in the Philippines hy the year 2001 PTT will also set up four export, import and distribution
ventures with the US oil company, Coastal Corporation, based mostly around Sunic Ray. The Thai concern said it iplanned to
invest Butish ( $\$ 500 \mathrm{~mm}$ ) in the region over the next sis yeara. It is looking particularly at high growth countries such as
Viemam, Burma. Clina and India. With Thailand's energy needs expanding at more han 10 per


KDD to join cable consortium Memberr of the Faga (finre optic link around the globe)
submarine cable consortium are enpected to opprove within
weeks the addition of KDD, the Japanase international weeks the addition of KDD , the Japanese interrational
felephone operator. as a landiug party. The Fing mangement telephone operator, as a landiug party. The Fhig mangement
committee reached arerement to add KDD at its meeting las

When completed in 1997, Flag will be the longest man-wade
structure, stretching $28,00 \mathrm{~km}$ from Porthcurno in Cornwall to Mirura, and now Ninomiya, in Japan. It will be instrumeatal in hringing high wapacity telecommunicatons to areas including
hndian the Middle East and Africa which are currently short of
chana

Indian group to make seatbelts

 The belts will be supplied to North American, European and
Asian vehicie prodncers also settrig up operations in Iodia Mr
 Systems,
well.

INTERNATIONAL NEWS DIGEST
Iraq accuses US and Britain Iran's deputy prime minister, Mr Tariq Ariz, said yesterday
Iraq would resume its food-for oill talks with the United Nations today hut warneed successe depended on stopping the
US and Britim interfing in the negtiatious
Iradi and un neerotiators wrapped up their third round of Iraqi and UN negotiators wrapped up their third round
talks on April 24 without an agreement. rraq blamed the
 Britain to a draft agreement reached with UN negotiators. TT
two coumtries demanded extensive changes to the plan that
would two coumtries demanded extensive changes to the plan that
would anow rraqiol back on the market after nearly si
years. The deal could release $\mathbf{7 0 0 . 0 0 0}$ barrels per day of rraqi Call to reform Opec quotas The Organisation of Petroleum Exporting Countries is
considering a Venezuelan proposal to exclude domestic oil consumption srom Opee quatas.
disce proposal, subumitted to popec ministers. is sikely to be
disuscd at the organisation's forthcoming meeting in
 during a visit to Caracas. Mr Erwin Arriect Venezevela's
energy minister, expressed optimist hhat his propsal which
 Feirruary exceeded its 2.359m barrels per day Opec qnota estimates.
The coun

US crime on downward trend The US crime rate fell for a fourth conssecutive year in 1995
with murders reported to the polico dow 8 per ceat ffom
 rejistered the largest decine among violent crimes, which
deerased per cent from the
Neas York reported li, live murders in 1996, down from 1.561

 and a growing level of community intoleramee toward violent
crime. crime. .
Tedelining crime rate began in 1922 atter an eight-year
surge fuelled hy a wave of inger city murders and drug-relate incidents involving semi-automatity cuns and machine guns.
The FBB's semb-annual report showed the total crime index

More smoking lawsuits planned Tobacco companies are about to be named in at least 10 more
lawsuit by US state goverments hoping to reccup the
Medicaid costs of smoking-related illinesses, a state attorney
 Somer suling if they had not already. could dragion, drain their tuadgets and saddle thetr states with
 settlement in March between five states and the Liggett a
Group, the fifth largest US tobacco company.
AP, Chicago


## Internet provider to launch censorship

| mos Mackinto |
| :---: |
| Unipalm Pipex, the big provider of internet acces |
| British businesses, has acc |
| Overnment |
| ce |
| boost to ministerial attempts |
| rict ac |
| tography. |
| $x$ is to hlock much |
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| ts of the internet |



## Rail investors are warned over cash dispute

| Chatas Batchalh |  |
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| str haid and Rilltratk have |  |
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| ture company extracted from BR which is due to he floated |  |
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Bank denies advising clients to avoid shares

| By George Graham and Charles Batchelor | regard for their particular needs and attitudes to risk -Our generat view of the | banking subsidiars:- The goverameat's flotation price ralues Ralltrack at between | products from the Salishury operations are exports. "l'm Threipland said, "The market looks set fair for the next con- |
| :---: | :---: | :---: | :---: |
| Nationat Westminster B | Railtrack offer is that it is | f1.ishn 115.646 bra and fl..shn. |  |
| yesterday played down sugges. | likely |  |  |
|  |  |  |  |
| ents not to invest in the priva. |  | - | p- |
| Railtrack, the rail | to |  |  |
| way network operator. Ms Clare Stuort. the party's | are phe row hishlights th | at Iotation ... This is an Indus. |  |
| shadow transport secreta | sitivity of the Railtra | try whitch receives approaching | plant |
| a NatWest financial adviser to | those such as NatYest wilith |  |  |
| a client advislng against apply- |  |  | higgest tool producer, is |
|  |  |  |  |
|  |  |  |  |
| involved | who | sidy, which is itself the subject | machine toolmaker, is setting |
| ${ }_{\text {But }}$ | secretary, is a director of the | of intense political debate, both | up a neew plant near Leicester |
| tetter bad been addressed selected customers with speciat | West Markets, its investme |  | It employs 60 people. |

## Soccer win will lift club's exports

## Split over Europe 'must be buried'

| on | will increase the cluh's fame outslde Britain, helping it | By James Blitz at Westminster | What are they trying to achieve? he asked on BBC |
| :---: | :---: | :---: | :---: |
| Manchester United clinched English soccer's Premier | export more merchandise - |  | Television "t know what |
|  | Hife assurance policies - espe | deputy prime minister. yester. | that is to open the door to |
|  |  |  |  |
| pounds in extra | east Asla where English soc- | to hury their divislons over | Tony Blair fleader of the |
| puancly |  |  | in another weekend tetevl. |
| mide | mium Blend whisky launch | , | slon broadcast Mr Brian |
| tle | hast month has heed |  | Mawhinney, the Conser |
| cha | Thaila | However, his warning that | party chairman, struck a simi. |
| I-1. at home to Totterha | "The clut | con | tar note, |
|  |  | Eur | eral etection would be fought |
| The title was won without | marketing | "political madness" and | on the differences between the |
|  | eral large British foothalt | "turnacy" appeared to fall on |  |
| ers. The | club |  | the Tory party. He would not |
| E530.000 |  |  | be drawn into openly critici- |
| the past vear - less than 3ny | ${ }_{\text {Thesult }}^{\text {The club's }}$ | era |  |
|  |  | ${ }_{\text {In }}$ | Europeas divisions among the |
| As a result of yesterday's | years to more than 880 | ¢o | to |
|  |  |  |  |
| hope to earn between esm and | true | Heseltine warned Eurosceptic | dys |
|  | tation of its hricuc name to sel menchandise. Is shares have | MPs that continuing divisions could lead to election victor: | Mrs Teresa Gorman. one of |
| ing next season from |  | ar -aud the UK sign. |  |
| the European Champions | 1990. takiog its market value | ing the Europe | announce tlis week that she |
| Leayue. the continental minin- | from ssim to $¢ 331 \mathrm{~m}$. 1 lts pre |  | will introduce a bill allowing |
| land's most lucrative club com- | procts more than doubled | int |  |
|  | ¢T.Sn to $\leq 15.3 \mathrm{~m}$ for the |  |  |
| Champions League games | January. |  |  |

UK NEWS DIGEST

## Chinese equity listings sought



Employers say shortage of skills is holding them back

| By Stetan Wagstyd, Lisa Wood and Peter Marsh |  |  | $\begin{gathered} \text { uer of } \\ \text { vere } \end{gathered}$ | ng |
| :---: | :---: | :---: | :---: | :---: |
| -1 would take on Live more skilledeogineers tomorrow if they suddenly hecame avaitable." said Mr BrianFrancis, managing director of Albion Pressed Metal. a car components comEnyineeriog group. The one thingholding us back is a shortage of people." His complaints were echoed by a London hotel manager who recruitslow skill suff beccuse qualifed people are hard to nind. In the north of tool maker said school leavers could not read or do matts vell enough towork on the factory foor mork on the factory Hoor.Electronics companites in north east England controlled hy owners fromoutside the UK in the region have created fears of shortages of technicians and electron-ics enjineers.$\qquad$ of skill shortages. Their reports sug gest that government rigures understate sbortages of well-qualifid and experienced recruits. At the very least the reports indicate that in par.ticular industries and particular regions, the lack of the right recruits hampers husiness. Also, companies money than hefore on basic training. | trend in skills shortages. Accorring |  | both investing.-The region is being |  |
|  |  |  | grounds of the ready skills base | - |
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|  |  |  |  |  |
|  |  |  |  | these figures on |
|  |  |  |  |  |
|  | In engineering. skill shortages |  |  | vidual companies may be expering recruitment difficulties, there |
|  |  |  |  | increase in skill shartages. |
|  |  |  | ualific | apparent contradiction |
|  | stors f |  |  | ndustries and regions. |
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|  | technical areas th |  | spending more |  |
|  | not necessarily the |  | and more on |  |
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|  |  | of people with higherade technical |  | to skill shortages. Low pay and poor |
|  |  |  |  |  |
|  |  | Mr Arthur Ford, the northern |  |  |
|  |  |  | need So we are spending | va |
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nanctal times monday may 61996
equity sought

## THIS WEEK

## 


oked on reality




PEOPLE
LOPL

## en

 Japan's love of computer games is


 JLL, Fuyitsu's UK subsidiary, in
Japan todicicte that Japanese con.
sintuitive, for coumpter the sense that are
 says. FhinPhin and friends seem to fit
the bill nicely. $f$ so, there is no telling where Japan's latest role
playing games may nean one dax.
perinaps, the player or the computer


## Nothing noddy about Nigel Wray

The British entrepreneur has an uncanny record for finding ventures with potential, says Simon London






## NAMES IN THE NEWS

## P\&O and Stena brave the choppy Channel


company as chief executive at tlone when the eroup - the worrd's
larges fertroperato - was stru. laftest
eline to recover from heavy losses.
Despite Despite Eurotumnel's monumen.
tal losses and dehts, Lerenius real
ises the tuno tal losse and deits, Lerenius real
ises the tunnel wif never be put out of husinemss. in wact, if Eurpotinne went bust, a relloated tumnel opera-
tion free of Kurotumnel's hage
financial buriens
onuld financial burdens could he even worse news for the ferry operators
"Of course the hole in the grund
will tiin be there $i$ tiow how Stena
executives describe it. But they

 Lerenius ia addemant that
marger with rival P\&o in not on the
cals. he nave no intention of doing anything else

## Peter Norman • Economics Notebook

## Who's in aid of ecological tax reform?

Pressure for environmently friendly policies is growing but so is the opposition





S





 Narva and once agaiin David is tak
ing on Goliath. Boras Wafteri. ng on Goliath. Boras Wafferi,
small testite manuacturer from small testile manufacturer from
central sweden has thken ove
Kreenholm Holding, Estonia's big Kreanholm Holding. Estonia's big
gest industrial group and one of he
largest textile plants in Furop It is argest textrile proup int in Eunope of the is
he most ambitlous sellooft yet in he most ambittous selloff yet in
he Estonian governments sleddling
privatisation programme and one of he Estonian government's fledglin
privatision programme and one of
te biggest foreive investments cow wo
costs.
ceting.

## The shift over tices or mar

 and particularily since Boras toans amatic. Managy ment - has been Productive ways of the mar. me 90 per cont of output in inow markets. Not a singme trent But the transformation has raising workiog capital at the out tton supplizag aursuions to ime. These are a reminder that es in the east there can also be lis in the east ther. aw Kreenholm in 1993. he was aiddings spread over fano.000 - 116 But the plant was just what Boras
canted. Equipment and machinery clan quality was high costs were ance to use 123 years of textiles arience to reenter market seg.

I
 mosit beatanum as bitiains authoiormats:
 cuchmidiened furur to be smes one or diem
 mpare pabite losinis. They发
 ard Greenhury and lashing out
against the press (which would
have just made him look petulant), Cedric said mildyly that yes. the
attracks had hurt. -If you are




\begin{abstract}


\begin{abstract}


Christopher Brown-Humes reports on efforts by a small Swedish textile manufacturer to transform a former Soviet monolith

## David and Goliath in Estonia




#### Abstract




shed


FAST TRACK GMV

## nan Jose Martinez-Carcia has

 hronght the frontedgetecchnnlogy of the Exropean
Space Operation Centre nean Space Operation Centre nea department of a dormitory town mathematician at the eenire, his
principle is sthat it yoo can track
 Nnw a professor of night:-
dynamits at Madrit Cniversitis
school of aeronautical


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 assets is the competerces it his
accuried tic llobal Positioning System (GGP) technology.
GIV reported a ming GIVY reported a turnover of
Ptal.3 hast lyear and employs
some 80 nengineers. Headquartered at a a greenfield :
site
Hadrif an annurs drive from Madrid, GMV uses the adion
new towi. Tres Cantos as a
showase for some of its products.
Martinez-
B.
Martinez-Carcia has supplited
GPS equipment developec hy a mit equipment developed hy a
town's police patrol carss to tond town's police patrol cars' and
ambulances. The equipment
pernits real-time monitoring of the exate rear-cime monion of the vehic
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and guldes them along the and gudes them along the
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skills, talks abont ${ }^{\text {a }}$ a bnge. Inclpient marketrio
Recently he sold a a GSS Recently he sold a GPS
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determined to remain independent and believes the
company's profits are sufficient to inante an acceptahle pace of
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Idiw indisestion." he says. In
addition to its space sector addition to its space sector
pronts. it has sapped a steady
income source by developimg "firervall" software protec He expects GMV to grow
yy 20 per cent a year and to
have dornted
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Tom Burns



Reshaped AGF now set for privatisation
The French insurer believes there is considerable scope for growth, writes Andrew Jack

Top computer services groups increase dominance



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## Directors' gains

Advance for House
of Fraser directors

In a year when pretax profits
halved to 11.43 ma, the total
remmeration of
House of er's six directors rose of fras the department store Mr Andrew Jennings, who
N forced to step down as ief excecutite step im Marchn as sam is salary and benefits rise


 nat no bonoses were paid for
he year beause proits did
hot achieve preset targets. of Travis Perkins, the UK's
 rom the sale of $\theta$ 0.4 per cent
interest in the compn. He
decrised to comment on the Mr Travis remains the liarg.
st single shareholder.
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Mriden Dee Dwek, tha founding chairman of Bodycote Internaelling part of his holding in the metal technology, safety
producta and packag. sarp.
He sold 388,500 sharase at 5 545p nd 100.000 sharase at 548255 p hares at 545 p . Penmarric ecurities, part of Mr Dweek of the Dwek fanily charitable , which then sold on the The sale reduces Mr Dwek's beneficial reciuces Mr Drem tow 3.5 m
hol shares, or 6.8 per cent of the
issued share capital Mr Dwek is to become $\theta$ non-
axecutive chairman from June

Merita confounds gloomy speculation in first term

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| quarter result was also a big |  |  |
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## Crédit Agricole chief says Indosuez will not be merged



INTERNATIONAL NEWS DIGEST
First-quarter fall in results at Viacom
Yiacom, the US entertainment groap, suffiered an 18 per cent
drop in onperating income in the first quarter to 4774 and and 34




 veakness was attributed to the failure of new releases to.

 due to severanace payments. Mr Frank Biondi, viacom chief
China deal for Manulife
 China Under the agremenen, which still requires approval by
Che Peopples sank of Chinan, MManuife and Siniochem, he
Chinese forelga trade enterpise, win form Zhong Hong Life Manance, based to Shaughai. Manulife, which will own 51 per cent of Zhong Hong, expectis
the venture to be granted a licence within the next three to


 Bernard Simon, Tor

## Russian group eyes Fokker

A consortium of Russian aircraft manufacturers is seekin
raise finance for
possible takever of the
 Tupolov and Jakoviev, grouped into a o onsons rium called makers
Rusian Aifcuaft buiders. The aim would be to revive the Fokker lime and produce some 45 aircraft a year.
AApalysts. outing that Fokker's previous suitors have
withdramn after oxaming


 could go ahead. Fokker confirmed that its receivers mel
menth with a Russian delegation interested in buying
remnants of the company but said the meetings wer remnants of the company but said the meeetings wer
inconclusive and no new approach had ben made.
David Bowe

Manitoba to sell phone group
 MrTS) is one of only two provincial phone companiene in
Cansds stil in government
and Canada sull ing governmant hands. The other, in the
neighbowing province of Saskatchewan, is also expectee
pot put up for sale within the next year or two
The company, with revenues of
C 53530 m
lat burdened by debt of about csos of Cam, sivining last year, is
 tumbled dropping to cric3m in 1995, largely proet to have decisions to hold down bocal phone harges.
Half the proceds issue will be used to redu

 syndicate led by CIBC Wood Gundy. RBC Dominion Securities
and RIcardson Greansields. A maiority of shares wrll be


## Inspector with a public profile

William Lewis looks at the growing influence of corporate governance guidelines


## Global Investor / Martin Dickson

## Europe takes to restructuring





Falling cost ratios should help lift Winterthur Whatertbur, the $\begin{gathered}\text { the } \\ \text { insurance grop. is } \\ \text { expected }\end{gathered}$


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SFrys and SFric, compared SFrrs and SFITI, compared
with SFrri7. Gross premium
 Mr Beat Alpiger insurrance


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 from a rise in inancial income year earlier. Mr Afpiger sai
investors should not expec ivestors should not expec
any neartrerm benefits from
Winterthur's recent han assurance co-operation hagree
ment with Credit Suisse Horsslund
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## Attractions of insurance offerings





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Tokyo By Emiko Terazono

| index |  |
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| utiousness over the coarse rrencies and interest rates. |  |
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| The dollar briefly fell to Y103 |  |
| last week, while nervousn |  |
| due to volatilit on the US |  |
| yen may prompt selling by |  |
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| buyers of Japanese shares since the start of the year |  |
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| since the start of the year such moves could create |  |
| volatilitit in the market |  |
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| likely to focus on compani expected to release strong earnings results this month |  |
| nings results this monit |  |
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| will have a large impact on |  |
| stock prices. |  |
| Since recent fluctuations inthe yen have yet to be |  |
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| profit predic | due to fund demand by banks. |

## ConlhoDries By Richard Mooney

## Gold market looks for guidance

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- Other events this week
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tion on Coffee in Bangalare.





 Honal Primary Aluminuium
Instutute wll release stock
data. for March on Priday.



Dollarlyen exchange rate stays focus of attention


| BIDOERMNVETOR | tafast | sector | valu | comment |
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| Zurch mauranee (sutra) | Prowdent Commanies (NS) | msuranco | \$300m | Talune 15\% |
| Merck (Sommam) | Sowen Sees Mr9 | Heallicars | 5225 m | Hemersan disposel |
| Bearco smintandor (8xezi) | CCHoskng (Semam) | Bmakng | s90m | Buying out Res |
| Genoar Actidert (M19 | Units of UAP (francol | Inswarace | \$92m | Small German buys |
|  | Euro Bolglan Airtines (Betboum) | Aitrnes | \$57m | Cut-price <br> promises |
| BPB inderstres (0)9 | Brigartis (Gemmay) | Bunding $\begin{aligned} & \text { Duviouy } \\ & \text { matrienls } \end{aligned}$ | 532m | $\begin{aligned} & \text { Spectalist } \\ & \text { move } \end{aligned}$ |
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| Eckpese Blinds fug | Momaze (MS) | Blinds | \$15m | Dofaroce element |
| Ssera Loo (1)S | Asosto (Trance) | Food processing | n/a | Continues Euro build-up |




| ABN•AMRO Holding N.V. <br> established in Arnsterdam <br> FINAL DIVIDEND 1995 |  |
| :---: | :---: |
| The Annual General Meeting of Shareholders held on 3 May 1996 declared a dividend of NLG 3.60 per ordinary share of NLG 5 each for the 1995 financial year. As an interim dividend of NLG 1.60 was made available in October 1995, the final dividend will be NLG 2.00. |  |
| Depending on the shareholder's option, the final dividend will be paid either wholly in cash or wholly in ordinary shares chargeable to the share premium reserve. |  |
| Shareholders who have opted for payment of the dividend in cash will receive NLG 2.00 minus 25\% dividend withholding tax against dividend coupon no. 22. |  |
| Shareholders who have opted for payment in stock will receive one new ordinary share of NLG 5 against 46 dividend coupons no. 22 of ordinary shares. The new ordinary shares will be made avallable in the form of CF-stock or K-stock, with dividend coupons nos. 23 ff and talon attached. The new ordinary shares fully qualify for dividends for 1996 and following years. The stock dividend chargeable to the share premium reserve will be exempt from Dutch dividend withholding tax and Income tax. |  |
| The Managing Board also announces that holders of depositary receipts for preference shares. which are outstanding in CF-form only, will receive the dividend of NLG 0.475 . minus $25 \%$ dividend withholding tax, per preference share of NLG 5 each. The dividend will be made available at ABN AMRO Bank N.V. in Amsterdam, the Netherlands. |  |
| Holders of convertible preference shares will receive NLG 3.78, minus 25\% dividend withholding tax, against dividend coupon no. 3 at the branches of ABN AMRO Bank N.V. in the Netherlands. |  |
| Holders of registered shares, whose names have been entered in the ordinary share register will be notified individually by the company of the amount of dividend payable to them. |  |
| As of 20 May 1996, the final ordinary share dividend will be made payable at the following addresses: |  |
| in the Netherlands : ABN AMRO Bank N.V. |  |
| in the United Kingdom: National Westminster Bank PLC, (Crawley) |  |
| Amsterdam, 6 May 1996 |  |
| ABN AMRO Holding N.V. | Stichting Administratiekantoor ABN AMRO Holding |
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MTERNATIONAL BONDS By Conner Middelmann
Tumbling rand triggers fall in S African bonds




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## establisthed in Amsterdam

## FINAL DIIDEND 1995

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Shareholders who have opted for payment of the dividend in cash will receive NLG 2.00 minus $\mathbf{2 5 \%}$
Shareholders who have opted for payment in stock will receive one new ordinary share of NLG 5 against form of CF-stock or K -stock, with dividend coupons nos. 23 ff and talon attacted. The new ordinary hares fully quarity for dividends for 1996 and following years. The stock dividend chargeable to the share

The Managing Board also announces that holders of depositary receipts for preference shares. which are per preference share of NLG 5 each. The dividend will be made availtable at ABN AMRO Bank N.V. in
Amsterdam, the Netherlands.

Holders of convertible preference shares will receive NLG 3.78, minus 25\% dividend witholding tax
against dividend coupon no. 3 at the branches of ABN AMRO Bank
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in the United Kingdom: National Westminster Bank PLC, (Crawley)
Amsterdam, 6 May 1996

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FINANCIAL TIMES MONDAY MAY 61996 $\star$


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## CTELECOM <br> ORDINAFY AND EXTRAORDNMARY SHAREHOLDERS MEETING


The Ordinary Meeting:
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## Mental training for the modern athlete

There is an upsurge in sales of books on sports psychology and no wonder, says Keith Wheatley



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TMES MONDAY MAY 61996


## BUSINESS TRAVEL <br> Travel News - Roger Bray  <br>  <br>  <br>  <br> 



Air travel in Latin America is still risky despite improvements, says Stephen Fidler


## No

 frills pleaseKieran Cooke finds a short trip can be an expensive experience leff at 7.25 am First there was

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## Anastasia reborn

Clement Crisp hails a revival of MacMillan＇s masterpiece

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| ARTS |
| GUIDE |}

－Raymonda：e choreography by unter den Linden； 7 pm ；May 10 Benlinische Calerie－Martin－
Gropiss－Bau Tel： $4-30-254860$

 Neese Nationalgalerie
 works by the tadian artists Gillerto
Zorfo．Vntorio Messink Luivistroisa
and Annibel Cunoldi．The show is and Anise cocasion of the Hall
hereson the
pestercy of the European Crosidency of of thi European
THEATRE to May 9
THEATRE
－Knng Richered Ill： 4 by Shakesespeare
 Langhoff and pertomed by the
Deutshe theater．The cast incurdes
Friedo Soltor．Jutia Wachourk
 CAMBRIDGE（US） Exhibmon Susch Reisingor M Museum
TTil 1 1－67－495－4000
 Lyonel Feininger lived most of his
Iffe Gin Germany first travelling there
when he was is years old to stury



## Music in London <br> Birtwistle＇s ＇Pulse Shadows＇


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 David Murray

## Conductor to watch

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## CAPE TOWN

CONGERT
City Hall Te：27－21－4617084
OThe Capa Town
 Sctrwietering peatrom works by F ，
Schiman，Waton and Beethover：
Bomm May，
－FLORENCE OPERA
Teatrocomumak
Tet： $39-55-211158$
 pertormed by the Beriner



GENEVA
CONCERT Canina：tue vimetinist and and pianisist perform sonatasisy Mo Mozarnist Faure
and Franck；8．30pm；May 7 HELSINKI DANCE
$\begin{aligned} & \text { Mictraer Gould：7．15pmi；May 7，8，} 9 \\ & \text {（abso 2pmi）}\end{aligned}$ Willem de Kooning and－Something
of the Past＂by Jackson Pollock

## MMLAN

DANCE
Teatro alla Scala di Milano
Tot： $39-2$－272003744


 | Teato alla Scala；Bpmi；May 9． 11 |
| :--- | Teatr Carcano Tel：39－2－55181377 by Matthew Boumin，pertormed by yoventurew in Motion pepictirued． Soloists ninclude Socit Amber

Maxine Fone Emily Pierty And aerose and Rosemary Allen．Patt of the Miland Festiva；；9pm，Sun
3．30pm；from May 7 to May 12

## －MUNICH

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XHHIBTON N-4, 40-89-4555510
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Dokunmentation: this extiblition



NEW YORK
AUCTITON
Christies, Manson \& Woods



| Willem de Kooning and－Something of the Past＂by Jackson Pollock， which are on sale on May 7．Thesale on May 8 features 113 works sale on May 8 feerures estato of Henry Geldzahler， inchuofing works by David Hockney and Francesco Clemente；7pm；May 7,8 （10am \＆2．30pm） |  |
| :---: | :---: |
|  | EUROPEAN CAB AND SATELLTTE |
| －PARIS | buSiness TV <br> （Central European Ti |
| OPera |  |
| L＇Opera de Paris Bastile | MONDAY TO Fridar |
| －Toscaa by Puccind．Conducted by Silvo Varviso and performed by the include Marie Guleghina and Alfredo Poritla；7．30pm；May 7， 12 | NBG／Super Chann |
|  |  |
|  | $\begin{aligned} & \text { 07.00 } \\ & \text { FTBusiness Moming } \end{aligned}$ |
|  |  |
| －SAN FRANCISCO concert <br> Herbst Theater Tel：1－415－398－6499 －Thomas Hampson：eccompanled by pianist Craig Rutenberg．The beritone performs songs by R． Schumann and Mahler，8prr；May 7 | European Monsy Werage until |
|  | 15.00 of Eurapean business and the financial |
|  | 17.30 <br> Fimancial Times Bush Tonight |
| －VIENNA | CNBC： |
| CONCERT <br> Musikwerein Tel：43－1－5058681 －Amold Schoenberg Chor：with conductor Erwin Other perform 7．30pm；May 7 |  |
|  |  |
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|  | European Money Wheed |
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| Lsting compiled and supplled by ArtBase The International Arts | Financial Times Busin Tonight |
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| herlands．Copyright 1996．At |  |



## LETTERS TO THE EDITOR




## FINANCIAL TIMES

Tel: +44.171 One Southwark Bridge, London SE1 9 HL Monday May 61996

## Dayton in danger

## Reforming the

## National Lottery





## For sale: a licence to pollute

Traded pollution permits have curbed sulphur dioxide emissions in the US and could soon be extended more widely, says Leyla Boulton














Trading is already US
industry's favourite
option because or its
flixexidity. Mr Mise
Shields of Detroit Edie



















 with poicicing by the UN body the




## O B S ERVER

fascist Corneliu Codreanu Not the
sortof connection that even the
volatile Bossit would want to mate
Thatcher's child?


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ounty such establishmeat owned onky sch establishement owned
and druan by the British Coumcll
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confidence inven in ber alta of
atater bj sending her two olispring there
Quite what Counci officiatis make of the indentity of Ag Afincia's paike
heroine - Lady Thaterer - and her
 Ringing changes M For those who failed to make new centreright yoveramentat,
not il is
 companies to assire to - an almost
equally important perch, and one


## Wemancial. Finnes

100 years ago
Presidert Kruger's speech
Pretoria, \&th Mars. The
Volkstada was opened this Volkraad was opened this
ofternoon with the ushan official
eremony. President Kinuer sald aremony. Presedent Rruger saie hat a meeting with representatitues of the Orange
reestate, to discuss the
tuestion of a closer union
 declares that the mining
 condition of the Repubibic
sound.

[^1]
## Showing who's Bossi  abe surreaal and the ussetting in abut enual meassure Mantua ofurriys' meeting near nane selfstyled Mantua of the selfstyled Partiament of Padanis the Prejion tio which the League wains independicnene was wague by boied by theren Italian farmers y. northern Italian farmers and their cows interupted by a minute's silenene in memory of Chechen niencere in Dinemorory of - and policeed by by the League's own Treenshinted guarid of fonour.  mbo ended up unifying traly. (jiving it up as the League mentis), the last traian who mtends) the lass t Itatian who attempted to mix ssartorial confiormuth and politioal mascle was Mussolini. with his fascist Blackssbirts. <br> At the weekend tha Greenshirts merevy keptorder and preveated anybordy gettinge close topearty leader Umberto Bossi. However areal militisa aserving Padenia Grean, they point ont is is the colour of hope.. According to the Itation ltalian press, it also happened to be the colurr chosen in the 1920 for 

## FINANCIAL TIMES

Monday May 61996

Aznar ready for talks on job-creation pact

## Spain's new PM picks

 slimmed-down cabinet$\qquad$


US utilities likely soon to acquire UK power company

| By Patrick Harverson in London | are for Midlands. valu mpany at up to E 2 bn . | coun |
| :---: | :---: | :---: |
|  | However, it is thought more |  |
| .5bn) takeov | $y$ that the offer will came in |  |
| two US nitility eroups led |  | utilities have already |
| eral Public Dtilities of New |  |  |
|  |  |  |
| Howe | accepted from PowerGen last |  |
| Midla | year. The former sta |  |
|  | to |  |
|  |  |  |
| uter offer for the regional | gr | The likely lead buyer of Mid- |
| ctrrecty company. | compettion in the generating | lands, |
| One in | m |  |
| ralks between Midlands | dectsion to block Powercent's bid | mar |
| which is reportedly beil | - and a sep | \$3.73n and last year made |
| backed by Cinergy, a smal | Southern Electric by Natlo | tax |
| Cincinnatt-based utillty, st |  |  |
| week and are espec |  | PowerGen, which owns 21 per |
|  | Within days of Mr Lang's rul. |  |
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|  | est rates, but ecoiomists said |  |
|  |  | hir ahead |
|  | property market | of a registration deadline tomor. |
| eigm businesses. ${ }^{\text {a }}$, what they | Altboogh Mr Anwar. who is | row for the October elections. |
|  | known to have maior diffe |  |
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Europe and US to press Beijing on trade





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 will add Europe's voice to can
for sterner meassires to curr
intellectual property rights
abases. abases.
Sir Leon is expected to focco
on seelding to persuade Crina engege more vigoronsly in WTO
negoiations, with working part
talus resuming in Geneva net month His plammed intervention
follows sindactions that Reieing
has decided to "go slow" in it has deciidel
Wro
Chintsese CCimese officials argue that
US presidential eliection yea
makes it mulikely Beioijg ${ }^{\text {and }}$
 China's entry. Beijing ha
repeatedy accused Wasking repeatedy accused wastington
of raising barriers to to anduis-
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China has also added its yoice Co tha has also added its voice
to the growig clamour over
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that US busimest moold wind that US bsimess would suffer
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Current tispoutes between the
os and china extend beyond

 US accasations that Beijing has
helped Pakistan's occlear pro
gramem and a yawning trade CD piracy. Page 4


KPMG CORPORATE FINANCE a WINNING FORMULA IN THE AUTOMOTIVE MARKET.



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    LONDON • NEW YORK - BOSTON • CHICACO • LOS ANGELES • SINGAPORE • HONG KONG • TOKYO • BANGKOK • MELBOURNE • EDINBURGH • STOCKHOLM • BRUSSELS • PARIS • FRANKFURT • LUXEMBOURG

[^1]:    0 years ago
    The Swedish econoony
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    Scandinaviah withint this
    Sin
     molive. Food is plemififuil h
     abundant And petrol is off the
    ration As every ration. As everywhere else in
    Earrope, howevver, coal is
    scavery.
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    dom as a rusul of
    competition with less fartumate
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